

No 18-280, CD1	
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RESOLUTION

APPROVING THE REVISED 2018 UPDATE TO THE CITY AND COUNTY OF HONOLULU'S HOMELESS ACTION PLAN FOR ALL COUNCIL DISTRICTS.

WHEREAS, pursuant to Resolution 18-158, FD1, the Director of the Department of Community Services ("DCS"), via Departmental Communication 650 (2018), dated October 11, 2018, submitted to the Council an update on the status of the City and County of Honolulu ("City") Administration's Action Plan Addressing Homelessness; and

WHEREAS, in response to written requests from the Chair of the Committee on Public Works, Infrastructure, and Sustainability ("PWIS") and pursuant to Resolution 18-246, CD1, the Director of DCS transmitted Departmental Communications 719 (2018), 763 (2018), and 765 (2018) to the Council, the latter two of which are dated November 30, 2018 and attached hereto as Exhibits 1 and 2, providing addenda to the City Administration's 2018 update to the City's Homeless Action Plan and responding to specific questions raised by members of the Committee on PWIS; and

WHEREAS, the Council finds that the City Administration has provided a written report representing the full extent of City homeless services and housing solutions currently available for deployment in each of the nine Council districts, and, as a body, the Council wishes to move forward with acceptance of the report for all nine Council districts, thereby authorizing immediate enforcement of Ordinances 18-34 and 18-35; and

WHEREAS, the Council finds there is an urgent need for crisis, detox, and stabilization beds and treatment services to address the number of unsheltered homeless individuals identified in the 2018 Point-in-Time Count; and

WHEREAS, the Council finds that gaps between existing City homeless services and the resulting unmet need require increased support from appropriate State agencies, health care institutions, and providers of mental health, substance abuse, and social services, and that, in particular, support from City and State legislators will be critical in obtaining additional resources for treatment services and housing solutions; and

WHEREAS, members of the Council have consistently voiced disapproval of the transportation of homeless individuals from one region of Oahu to another as an ineffective approach, much as the designation of specific "sit-lie" prohibitions within different business zones and the enforcement of the Stored Property and Sidewalk Nuisance Ordinances has resulted in constant shuffling of homeless encampments from one location to another, from sidewalks to parks across urban Honolulu and into other areas of Oahu; and

No	<u>18-280,</u>	CD1	

RESOLUTION

WHEREAS, because the Council's intent in enacting Ordinance 18-35 was that community-oriented homeless services and housing solutions would be established in each Council district so that transportation of individuals across Council districts would be unnecessary, the Council will exercise strict oversight of the implementation of Ordinance 18-35, and if individuals are, in fact, transported across Council districts in the course of enforcement, the Council will act to amend Ordinance 18-35 in order to more clearly mandate the requirements related to the transportation of persons; now, therefore,

BE IT RESOLVED by the Council of the City and County of Honolulu that this body accepts the City Administration's written report, the revised 2018 update to the City's Homeless Action Plan, consisting of Departmental Communications 650 (2018), 719 (2018), 763 (2018), and 765 (2018), the latter two of which are attached hereto as Exhibits 1 and 2, for all Council districts, based upon the findings contained in this resolution, and, in so doing, hereby authorizes immediate enforcement of Ordinances 18-34 and 18-35; and

BE IT FURTHER RESOLVED that the Council opposes the transportation of persons across Council districts, pursuant to Ordinance 18-35, and will strictly scrutinize any Request for Proposal issued by the City for transportation services in association with the enforcement of Ordinance 18-35; and



No 18-280 ,	CD1
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RESOLUTION

BE IT FINALLY RESOLVED that copies of this resolution be transmitted to the Mayor, the Managing Director, the Director of Community Services, the Executive Director of the Office of Housing, the Chief Engineer of the Department of Facility Maintenance, the Chief of Police, and the Prosecuting Attorney.

	INTRODUCED BY:
	Carol Fukunaga
DATE OF INTRODUCTION.	
DATE OF INTRODUCTION:	
November 28, 2018	
Honolulu, Hawaii	Councilmembers

\$4.1501YQE8K

DEPARTMENT OF COMMUNITY SERVICES CITY AND COUNTY OF HONOLULU

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KIRK CALDWELL MAYOR



PAMELA A. WITTY-OAKLAND DIRECTOR RESECCA J.'I. SOON

DEPUTY DIRECTOR

November 30, 2018

The Honorable Ernest Y. Martin Chair and Presiding Officer and Members Honolulu City Council 530 South King Street, Room 202 Honolulu, Hawaii 96813

Dear Chair Martin and Councilmembers:

SUBJECT: Addendum #2 to the Report to the 2018 Honolulu City Council

Pursuant to Resolution 18-158, CD1 Pursuant to Resolution 18-246, CD1

Pursuant to Resolution 18-246, CD1, we respectfully submit the requested information related to the 2018 Updated homeless Action Plan.

If you have any questions, please contact me at 768-7760.

Director

Attachment

APPROVED:

Managing Director

Addendum #2 to the Report to the 2018 Honolulu City Council:

Pursuant to Resolution 18-158, CD1

Requesting an Update on the Status of the City Administration's Action Plan Addressing the Public Health and Safety Issues Associated with Concentrations of Homeless Persons in the City and County of Honolulu Who May be Subject to Prohibitions Against Obstructions on Public Sidewalks or Illegal Lodging;

Pursuant to Resolution 18-246, CD1

Preparing for Approval of the City and County of Honolulu's Homeless Action Plan for all Council Districts, Conditional upon Receipt of Specific Timetables for Critically-Needed Services and Housing Solutions; and

Prepared by:
City and County of Honolulu
Mayor's Office of Housing
Department of Community Services



INTRODUCTION

Honolulu City Council Resolution 18-246, CD1 requests that the City Administration's 2018 update to the 2013 Homeless Action Plan be amended to provide information to address the need for (1) additional services and housing solutions within the nine City Council districts, which includes locations and providers of medical care/detoxification services, mental health services, and other social services assistance; (2) hygiene centers with toilets, showers, and laundry facilities; (3) a 2018 timetable for enforcement and implementation by December 1, 2018; (4) an explanation of how the City will meet its function of providing facilities for housing, medical. mental health, and other social services assistance within the December 1, 2018 timetable for each of the nine Council districts; (5) an explanation of how the appropriations that the City Administration has received to implement the goals of the 2013 Homeless Action Plan, as updated, have been encumbered or expended, and why appropriated funds have been allowed to lapse; (6) immediate and long-term plans on establishment of facilities and services to serve homeless individuals and families within each Council district, so that homeless individuals and families in need of housing alternatives and services are not transported over long distances between and into other Council districts; (7) an explanation of actions that the City Administration has taken or will take in partnership with State agencies and nonprofit service providers, and with City law enforcement and prosecution agencies, to increase facilities for housing, medical, mental health, and other social services assistance to meet the December 1, 2018 timetable for each of the nine Council districts; and provide the Council with Addendum #2 to the 2018 update to the 2013 Homeless Action Plan containing the information specified above not later than December 1, 2018; and (8) submittal of specific timetables for critically-needed services and housing solutions.

As outlined in the October 2018 Updated Homeless Action Plan, the City Administration provided various priorities for addressing homelessness that included to "collaborate with community partners to provide human services, including health care and supportive services, on a regional basis." This priority is predicated on the recognition that the State of Hawai'i, Department of Health, Behavioral Health Administration includes two divisions, Adult Mental Health and Alcohol and Drug Abuse Divisions, that serve as the professional experts on the subject of substance abuse and mental health conditions, especially those un-medicated persons needing health care treatment and living on our streets and in our parks.

This document will address the specific questions of the City Council all in the context of creating partnerships with those organizations or government subdivisions with the subject matter expertise to address the serious mental health conditions and drug addictions of the homeless persons within our City limits. The other partner in the equation of addressing homelessness is the public safety or law enforcement agencies of both City and State

governments. Much of the information herein is within the larger Homeless Action Plan 2018 Update and has been presented here for ease of review. Readers looking for more information should reference the original Homeless Action Plan 2018 Update.

RESPONSES TO RESOLUTION 18-246, CD1

Address the need for additional services and housing solutions within the nine City Council districts, which includes locations and providers of medical care/detoxification services, mental health services, and other social services assistance.

In response to the City Council's request for additional services and housing solutions within the nine City Council districts the City has adopted the Housing First Program. The Housing First Program is the guiding strategy of the Administration, focused on providing safe and stable housing as a foundation from which individuals and families can begin to heal and rebuild their lives. The program works through the issuance of 315 vouchers, which are provided to previously homeless households to pay for their rent and case management. These vouchers are used across the island and are a resource currently supporting all nine council districts. All Housing First contracts require the provider to report to the City monthly on the following outcomes:

- Number of households who have completed intake
- Number of households housed at the beginning of the month
- Number of households placed in housing during the month
- Number of households leaving housing during the month
- Number of households in housing at month's end
- Number of households participating in supportive services
 - o Case management
 - o Alcohol/Drug Abuse Treatment
 - o Mental Health Services
 - o Housing Placement
 - o Employment Assistance

In addition to the \$9 million annual City general funds appropriated to Housing First initiatives, the City leverages federal U.S. Department of Housing and Urban Development (HUD) funds to further the efforts of the 2013 Action Plan and 2015 update. Most HUD funds target homelessness and the prevention of homelessness through support of affordable housing with the annual HUD entitlement award to Honolulu averaging \$15 million annually in addition to the \$40 million toward HUD Section 8 Housing Choice Vouchers.

In addition to the operating budget resources, the City's capital budget provided funds for the development, acquisition and/or renovation of affordable housing rental units, including projects designed to prioritize housing for previously homeless households. Since the last plan update, the Administration has purchased the following properties to address the issue of housing

solutions and other social services assistance totaling 124 units of permanent affordable housing currently housing over 200 previously homeless persons, 60 units of permanent housing being renovated, and 78 units of temporary shelter housing supporting up to 104 persons. The reader may reference the 2018 Updated Homeless Action Plan for details on each project.

- 1. The Halona Modular Housing Project is located in District I, and was developed to provide permanent rental units for persons and families with children experiencing homelessness or at risk of being homeless. The project utilized pre-fabricated modular housing units in order to deliver low cost housing options under an expedited construction schedule. The project was developed on existing City owned land and consists of 1 one-bedroom/one bath unit compliant under the Americans with Disabilities Act (ADA) and 2 two-bedroom/one bath units. All units are approximately 500 square feet in size.
- 2. The Kauhale Kamaile Project is located in District I. The project is designed to provide housing for families experiencing homelessness or on the verge of becoming homeless. The project utilized pre-fabricated modular housing units in order to deliver low cost housing options under an expedited construction schedule. There are 16 units, one which is dedicated for a resident manager. The product mix includes 11 two-bedroom units and 5 one-bedroom units. There is 1 unit in compliance with the Americans with Disabilities Act (ADA). Kauhale Kamaile was fully occupied within the first 3 weeks of completion. At full occupancy the project housed 24 adults and 38 children for a total of 62 persons.
- 3. The Ena Road Project located in District IV provides affordable rental units for individuals who are experiencing homelessness or who are at risk of becoming homeless. There are 33 studio units, each with a full bathroom, and a central kitchenette on each floor. Federal Community Development Block Grant funds were largely used for the acquisition.
- 4. The Beretania Hale Project located in District V was purchased to provide low income permanent rentals for persons and families experiencing homelessness or at risk of being homeless. The property was purchased fully renovated and included 20 one-bedroom apartments and 4 two-bedroom apartments. The one-bedroom/one bath units are 600 square feet with 100 square feet of lanai space. The two-bedroom/one bath units have a total livable area of 700 square feet and 157 square feet of lanai space. The City has completed the conversion of a one-bedroom apartment and a two-bedroom apartment into units to be compliant with the Americans with Disabilities Act (ADA). The two-bedroom unit converted an existing studio into a second bedroom. Both units' bathroom walls were shifted outwards in order to accommodate a full turning radius for

wheelchairs, along with a roll-in shower. The kitchen cabinets were lowered, and the base removed to provide clear floor space with knee and toe clearance. These units also have individual washers and dryers that are ADA accessible. Additional improvements include a laundry facility, improved storage area and security cameras.

- 5. The Citron Street Project located in District V was purchased with the concept to provide affordable rental units for single mothers with children who are experiencing homelessness or who are at risk of becoming homeless. The property was formerly used as a dormitory. The City plans to create approximately 30 units with bathroom suites and kitchenettes on each floor. The building will also have a laundry room, kitchen and a multi-purpose room on the ground floor.
- 6. The Pi'ikoi Street Project located in District V, was developed to provide permanent rental housing for individuals, couples and families experiencing homelessness or at risk of being homeless. The City acquired this property which had been used as a school and renovated the two concrete masonry unit (CMU) buildings into 42 apartment units. The product mix includes 4 three-bedroom units, 3 two-bedroom units, 24 one-bedroom units and 11 studios. There are 4 units that are in compliance with the Americans with Disabilities Act (ADA), one for each product type. Amenities include a laundry facility, children's play area and resident manager's unit.
- 7. The Young Street Project located in District V was purchased to provide affordable rental units for individuals and couples who are experiencing homelessness or who are at risk of becoming homeless. The property building shell was fully constructed but interior improvements were not completed and thus the building was never occupied. The City plans to create 30 studio apartments, with one unit dedicated for a resident manager. The building will also have an office for the property manager, a laundry facility on each floor, and approximately 28 parking spaces on the ground level. The project is currently in the design development stage. Once the plans are approved, it will be put out to bid for construction. The project is tentatively scheduled to open a year from now.
- 8. The Winston Hale Micro Unit Project is located in District VI and was developed to provide permanent studio rental apartments for individuals experiencing homelessness or at risk of being homeless. The City selected the vacant underutilized City commercial property at the corner of River and Hotel Streets and renovated the space into 6 micro unit studios to maximize use of its property. Each micro unit is between 240-328 square feet. Innovative design features to promote efficient living include an open shelf kitchen, a built-in bed frame that doubles as storage and desk space and a slat wall that accommodates numerous hooks to hang items such as bicycles and chairs. The project

location was also selected to promote affordable housing within a Transit Oriented Zone, as the site is one block from the Chinatown Transit Station.

9. The Hale Mauliola Navigation Center, located in District VII, was developed to provide temporary housing to homeless individuals and couples for a transitional period. The project was programmed to be a low-barrier facility that allowed couples to stay together, provided lockable secure units for privacy and welcomed people with pets. Clients are given case management and wrap-around services to assist in navigating them towards housing solutions. The housing units are made from used shipping containers and created individual units of 49 square feet each and couple units of 72 square feet. Phase 1 consisted of 25 shipping containers converted into 48 individual units and 30 couple units. Phase 2 consisted of 9 individual units and 6 couple units. There are 78 total units for a maximum occupancy of 104 persons. Design features for the units include screen doors and window for cross ventilation, punch key locks for security, insulated walls, elastomeric coated roofs and sun shades to reduce heat. The occupancy at the project is usually at maximum capacity.

Address the need for hygiene centers with toilets, showers, and laundry facilities.

In response to the need of hygiene centers with toilets, showers, and laundry facilities, the Administration's first hygiene center, with toilets and showering facilities that was open to the public, was at Pauahi Hale located in District VI. There are two restrooms, one for men and one for women with a toilet and shower, which is open to the public for use. The second hygiene center is located at the Kūwili Hygiene Center located in District VII, which will additionally have laundry facilities. It is slated to open in December of 2018. The City also supported the Revive + Refresh mobile hygiene center, which will be able to serve districts across the island with toilets and showers to those in need. It began operations in November 2018. Finally, the Administration has multiple City agencies collaborating on the concept of mobile navigation centers that include a hygiene center component.

Provide a 2018 timetable for enforcement and implementation by December 1, 2018.

The City Administration will continue to implement the mentioned projects. Of the projects that have not been fully implemented, the Kūwili Hygiene Center is slated to open in December of 2018, the Mobile Hygiene Center has been fully functional since early November 2018. The 2018 Updated Homeless Action Plan contains additional information on these projects. The timetable of ongoing projects related to homeless initiatives is provided in Exhibit A.

An explanation of how the City will meet its function of providing facilities for housing, medical, mental health, and other social services assistance within the December 1, 2018 timetable for each of the nine Council Districts.

The City will meet its function of providing facilities for housing, medical, mental health, and other social services assistance to the nine Council Districts through approving and permitting of low income housing projects, and by leveraging City funding to expand and support other housing, medical, mental health and other social services to the people of O'ahu. The following chart identifies programs, amount of funding, area of service, and the City Council District the project impacts.

Honolulu Homeless Provider Distribution by City Council District (FY19)

City and County of Honolulu Department of Community Services October 22, 2018

HUD Con	tinuum of Care	(CoC)	L	C	ty	Co	unc	II C	ist	rict	i
1105 001	Constant of Chie	(000)	T	2	3	4	5	6	7	8	T
Consolidated Permanent Housing	\$5,197,316	Permanent Supportive Housing - Chronically Homeless	×	X	x	X	x	X	x	×	1
Alternative Structures International	\$319,141	Permanent Supportive Housing - Families (Leeward)	×			Ĭ	-				-
Alternative Structures International	\$260,839	Youth Rapid Rehousing Collaborative - Young Adults/Families	×	X	Х	X	X	X	X	X	[>
Child & Family Service (Location Suppressed)	\$79,580	Domestic Abuse Shelter + Transitional Housing	L				ł				Ì
IHS - Home Sweet Home II	\$130,083	Rental Assistance - Homeless Couples	۲ã	İÑ	ŤΧ	X	X	Ϋ́	Íχ	·X	7
IHS - No Place Like Home	1	Permanent Supportive Housing - Chronically Homeless w/ Severe Mental Illness	x	X	Х	X	х	X	X	X	, X
IHS - Permanent Supportive Housing	\$219,843	Permanent Supportive Housing - Homeless, Disabled, Substance Abuse Conditions	x	X	X	X	x	X	X	X	X
IHS - Youth Rapid Re-Housing	\$316,742	Rapid Re-Housing - Homeless Youth	ţž,	X.	ŧχ	X	'χ	۲Ţ	X	Ž.	ÌX
Mental Health Kokua - Safe Haven		Shelter + Services - Severe Mental Illness	<u> </u>	33			;	X			-
Steadfast Housing Development Corporation - Ekolu Group Homes	\$117,967	Permanent Supportive Housing - Homeless w/ Severe Mental Illness	x			X				X	<u>-</u> -
Steadfast Housing Development Corporation - Headway House	\$209,745	Permanent Supportive Housing - Homeless w/ Severe Mental Illness	X	ı		Ī		į			<u> </u>
United States Veterans Initiative - Kalaeloa Permanent Housing	\$143,414	Permanent Supportive Housing - Homeless Veterans w/ Disabilities	X		 		-			Ī	} —
United States Veterans Initiative - Permanent Housing	\$319,221	Leeward Permanent Supportive Housing	X				~~	i			} -
United States Veterans Initiative - Permanent Housing	\$217,657	Permanent Supportive Housing - Chronically Homeless Veterans + Familieis	X	X	X	X	Х	X	Х	X	X

Emergency Solutions Grants (ESG	- Emergency	+ Transitional Housing (ETH)	11	2	3	4	ŧĪ.	5	6	7	8	9
Child & Family Service Domestic Abuse Shelters (Location Suppressed)	\$50,000	Domestic Abuse Shelters + Transitional Apt	Τ							-	HIPATOR I	
Family Promise of Hawaii	\$50,000	Shelter + Services for Families	† -	†=	+-	4-	-1-	}		¥!		
Hale Kipa	\$50,000	Emergency Shelter for Youth	†-	-	† -	1-	4-	ہ۔۔		Ÿ		77
Institute for Human Services		Emergency Shelter for Men	╆-	•	-			-4	-4	۲		
Mental Health Kokua - Safe Haven	\$125,000	Shelter + Services - Severe Mental Miness	1		-	H	*	-4	X			
Parents and Children Together (Location Suppressed)		Domestic Abuse Shelter	1		Ť	1	İ	-1		- 1	D C	- 1
United States Veterans Initiative	\$50,000	Emergency Shelters for Homeless Veterans	×	9		Ì	Ť			-		
Total ESG - ETH	\$500,000			_	<u> </u>	_		_	_	<u> </u>		

Emergency Solutions Grants (ES	G) - Homeless Prevention + Rapid Re-Housing (HPRR)		2	3	4	5	6	7	8 9
Alternative Structures International	\$100,000 Serves all Oahu								XX
Family Promise of Hawaii	\$102,225 Serves all Oahu	X	'nχ	łγ	Ϋ́	ΓŢ	ŢŢ'	ŤŸ	XTX
Institute for Human Services	\$213,002 Serves all Oahu								İXİX
Kalihi-Palama Health Center	\$156,258 Serves all Oahu								TXTX
Parents and Children Together	\$148,515 Serves all Oahu	T x	1X	tã"	ίχ	įχ	ſχ	Ϋ́	XX
Total ESG - HPRR	\$720,000		_	_					

Total Homeless Provider Funding \$18,171,091

An explanation of how the appropriations that the City Administration has received to implement the goals of the 2013 Homeless Action Plan, as updated, have been encumbered or expended, and why appropriated funds have been allowed to lapse.

Charts are provided in Exhibit B that review prior fiscal year appropriations and spending, following by project level details and projections for Fiscal Year 2019 (FY19) spending.

Immediate and long-term plans on establishment of facilities and services to serve homeless individuals and families within each Council district, so that homeless individuals and families in need of housing alternatives and services are not transported over long distances between and into other Council Districts.

District I

Immediate Plans: Within District I, the City has approved permits to add another 1,967 affordable dwelling units by 2022 to address the unmet housing needs of the area. The City also purchased 86-537 Halona Road, a modular housing project currently managed by Kealahou West O'ahu; and Kauhale Kamaile a modular housing project is currently managed by ASI.

- Alternative Structures International Homeless Prevention and Rapid Re-housing;
- Alternative Structures International Permanent Supportive Housing for Families in the Leeward community;
- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;
- Child and Family Services a Domestic Abuse Shelter and Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless;
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing;
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families;

- IHS (Institute for Human Services) Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness;
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions;
- IHS Homeless Prevention and Rapid Re-Housing;
- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless;
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- Steadfast Housing Development Corporation Ekolu Group Homes Permanent Supportive Housing for those with Severe Mental Illness;
- Steadfast Housing Development Corporation Headway House Permanent Supportive Housing for those with Severe Mental Illness;
- U.S. Veterans Initiative Kalaeloa Permanent Housing Permanent Supportive Housing for homeless veterans with disabilities:
- U.S. Veterans Initiative Permanent Supportive Housing for the Leeward Community;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families;
- U.S. Veterans Initiative Emergency Shelters for Homeless Veterans.
- WCCHC (Waianae Coast Comprehensive Health Center)— CDBG (Community Development Based Grant)- Malama Recovery Building First floor expansion – Mental Health Services

Long-term plans: Pursuant to the letter from City Council dated September 28, 2018, in response to Department Communication No. 616, Council District I, does not want any additional shelters in the district and does not have a list of any preferred sites and/or corresponding uses for District I in regards to Public Health and Safety issues. As such DCS does not plan to add any services to District I.

District II

Immediate Plans: Within District II, the City currently has not identified any new affordable housing projects in the near future.

Additionally, the City funds multiple programs that impact this district through a combination of City and Federal funds:

• Alternative Structures International - Homeless Prevention and Rapid Re-housing;

- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;
- Child and Family Services a Domestic Abuse Shelter and Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless;
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing;
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families;
- IHS Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness:
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions;
- IHS Homeless Prevention and Rapid Re-Housing;
- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless;
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families.

Long-term: Pursuant to the letter from City Council District II dated October 2, 2018, in response to Department Communication 616, the City Administration will continue to support ALEA Bridge through their current Grants in Aid (GIA) and HOME Tenant-Based Rental Assistance (TBRA) grant, and will reach out to the Koolauloa Health Center for future possible partnership opportunities.

District III

Immediate Plans: Within District III, the City has approved permits to add another 46 affordable dwelling units by 2020 to address the unmet housing needs of the area.

Additionally, the City funds multiple programs that impact this district through a combination of City and Federal funds:

- Alternative Structures International Homeless Prevention and Rapid Re-housing;
- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;
- Child and Family Services a Domestic Abuse Shelter and Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless;
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing;
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families;
- IHS Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness;
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions;
- IHS Homeless Prevention and Rapid Re-Housing;
- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless:
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families.

Long-term: Pursuant to the letter from City Council District III dated September 27, 2018, in response to Department Communication No. 616, the City Administration has been in discussion with potential State-owned sites in Waimanalo to address the issue of temporary housing. The Administration will keep the Councilmember apprised of any advancements. The Administration has discussed the potential location of a Windward site in Kaneohe with Councilmember's staff and will be working together to determine if the property is suitable for a health related purpose.

District IV

Immediate Plans: Within District IV, the City has approved permits to add another 168 affordable dwelling units by 2018 to address the unmet housing needs of the area.

- Alternative Structures International Homeless Prevention and Rapid Re-housing;
- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;
- Child and Family Services a Domestic Abuse Shelter and Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless;
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing;
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing Solutions, Incorporated 1727 Beretania Street low income housing
- IHS Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness;
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions;
- IHS Homeless Prevention and Rapid Re-Housing;
- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless;
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- Steadfast Housing Development Corporation Ekolu Group Homes Permanent Supportive Housing for those with Severe Mental Illness;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families.

Long-term: Pursuant to the letter from City Council District IV dated October 3, 2018, in response to Department Communication No. 616, the City Administration will prioritize District IV for a mobile hygiene center. In regards to 1615 Ala Wai Boulevard, Housing First vouchers are portable at this time allowing the clients and their provider to select an appropriate location for the clients' needs. If the property is being suggested for acquisition, it is the Administration's policy to focus taxpayer resources on increasing and or maintaining affordable inventory. As this building is currently off the market, and appears to be occupied, it is unclear if acquisition would either increase or maintain inventory.

District V

Immediate Plans: Within District V, the City has approved permits to add another 870 affordable dwelling units by 2021 to address the unmet housing needs of the area. District V also hosts the Beretania Hale Project, Pi'ikoi Street Project, and Young Street Project which provide individual, couples, and family-based affordable housing.

- Alternative Structures International Homeless Prevention and Rapid Re-housing;
- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;
- Child and Family Services a Domestic Abuse Shelter and Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless:
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing;
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families:
- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families:
- IHS Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness;
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions;
- IHS Homeless Prevention and Rapid Re-Housing;

- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless;
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families.

Long-term: Pursuant to the letter from City Council District V dated October 1, 2018, in response to Department Communication No. 616, the City Administration will research the viability of additional homeless shelter navigation centers and Housing First units. The Administration's recently acquired properties at Beretania and Pi'ikoi, currently house 179 previously homeless individuals, including 78 children. The 1902 Young Street property was recently purchased and is being renovated into 30 studios for permanent housing for households currently or at risk of experiencing homelessness. The 820 Isenberg Street parcel is owned by the Department of Hawaiian Homelands (DHHL), and DHHL is currently in its planning phase for a project to serve the housing needs of Hawaiian Homes Commission Act beneficiaries.

District VI

Immediate Plans: Within District VI, the City has approved permits to add another 991 affordable dwelling units by 2021 to address the unmet housing needs of the area. District VI also houses Winston Hale, a micro-unit project.

- Alternative Structures International Homeless Prevention and Rapid Re-housing;
- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;
- Child and Family Services a Domestic Abuse Shelter and Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless;
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing:
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families;

- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families;
- IHS Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness:
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions;
- IHS Homeless Prevention and Rapid Re-Housing;
- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mental Health Kokua Safe Haven Shelter and Services for those with Severe Mental Illness;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless;
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families.

Long-term: Pursuant to the letter from City Council District VI dated September 30, 2018, in response to Department Communication No. 616, the City Administration will continue to look into options to relocate the River of Life. The Administration is currently in escrow for the parcel located at 806-818 Iwilei Road. The City Administration will also prioritize District VI for the mobile hygiene center. The Administration acknowledges District VI's request to purchase the Hilo Hattie building and has discussed the possibility with the parcel owner numerous times, including as recent as October 2018. The owner remains unwilling to sell the property to the City at this time and has indicated other plans for long-term use of the site.

District VII

Immediate Plans: District VII houses the Kūwili Street project and Kahauiki Village, a low-income housing project with 30 units that currently houses over 50 persons in Phase I. Phase II is planned to add another 152 units to provide permanent housing for previously homeless households in 2019. The design is based on the emergency homes built for tsunami victims in Japan and modeled after Hawaii's plantation community culture.

- Alternative Structures International Homeless Prevention and Rapid Re-housing;
- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;

- Child and Family Services a Domestic Abuse Shelter and Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless;
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing:
- Family Promise Hawai'i Shelter and Services for families;
- Hale Kipa Emergency Shelter for Youth;
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families;
- IHS Emergency Shelter for Men;
- IHS Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness;
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions;
- IHS Homeless Prevention and Rapid Re-Housing;
- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless;
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families.

Long-term: City Council District VII provided an oral response to Department Communication No. 616. Accordingly the City Administration will continue to work with the community and support the current efforts in the district, specifically the Kūwili Street Project and Hale Mauliola.

District VIII

Immediate Plans: Within District VIII, the City currently has not approved any new affordable housing projects in the near future.

Additionally, the City funds multiple programs that impact this district through a combination of City and Federal funds:

- Alternative Structures International Homeless Prevention and Rapid Re-housing;
- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;
- Child and Family Services a Domestic Abuse Shelter + Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless;
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing;
- Hale Kipa Emergency Shelter for Youth;
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families;
- IHS- Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness;
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions:
- IHS Homeless Prevention and Rapid Re-Housing;
- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless;
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- Steadfast Housing Development Corporation Ekolu Group Homes Permanent Supportive Housing for those with Severe Mental Illness;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families.

Long-term plans: Pursuant to the letter from City Council District VIII dated September 28, 2018, in response to Department Communication No. 616, the City Administration will continue to work with homeless service providers and promote the creation of affordable housing projects in the district.

District IX

Immediate Plans: Within District IX, the City is currently looking to add another 405 affordable dwelling units by 2021 to address the unmet housing needs of the area.

Additionally, the City funds multiple programs that impact this district through a combination of City and Federal funds:

- Alternative Structures International Homeless Prevention and Rapid Re-housing;
- Alternative Structures International Youth Rapid Rehousing Collaborative for Young Adults/Families;
- Child and Family Services a Domestic Abuse Shelter + Transitional Housing in an undisclosed district;
- Consolidated Permanent Housing Permanent Supportive Housing for Chronically Homeless;
- Family Promise of Hawai'i Homeless Prevention and Rapid Re-Housing;
- Hale Mauliola Navigational Center and Emergency Shelter for Chronically Homeless Individuals and Couples;
- Housing First Initiative I Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative II Permanent Supportive Housing for Chronically Homeless individuals and families;
- Housing First Initiative III Permanent Supportive Housing for Chronically Homeless individuals and families;
- IHS Home Sweet Home II Rental Assistance for Homeless couples;
- IHS No Place Like Home Permanent Supportive Housing for Chronically Homeless with Severe Mental Illness;
- IHS Permanent Supportive Housing for Homeless, Disabled, Substance Abuse Conditions;
- IHS Homeless Prevention and Rapid Re-Housing;
- IHS Youth Rapid Re-Housing for Homeless Youth;
- Kalihi-Palama Health Center Homeless Prevention and Rapid Re-Housing;
- Mobile Hygiene Trailer Provides hygiene services for the chronically homeless;
- Parents and Children Together Homeless Prevention and Rapid Re-Housing;
- U.S. Veterans Initiative Permanent Supportive Housing for Chronically Homeless Veterans and families.

Long-term plans: Pursuant to the letter from City Council District IX dated October 1, 2018, in response to Department Communication No. 616, the City Administration will continue to work together with the community and conduct additional coordinated homeless enforcements in the district. The Administration will continue to work with the Councilmember and investigate the

property located between Waipahu High School and Leeward Community College as a possible site for tiny homes. The Administration will prioritize the area around the properties of the Hawai'i Plantation Village for tree and vegetation trimming to deter encampments in the area. Additionally, the City Administration will prioritize a mobile hygiene unit in Waipahu.

An explanation of actions that the City Administration has taken or will take in partnership with State agencies and nonprofit service providers, and with City law enforcement and prosecution agencies, to increase facilities for housing, medical, mental health, and other social services assistance to meet the December 1, 2018 timetable for each of the nine Council Districts.

The City Administration has worked and will continue to partner with State agencies, nonprofit services providers, City law enforcement and prosecution agencies, to increase facilities for housing, medical, mental health, and other social services assistance to those in need.

As described in the Homeless Action Plan 2018 Update, the City Administration is adopting the Crisis Intervention Team (CIT) Model and is in the process of building a HPD CIT unit. The CIT program is a community partnership of law enforcement, mental health and addiction professionals, individuals who live with mental illness and/or addiction disorders, their families and other advocates. It is an innovative first-responder model of police-based crisis intervention training to help persons with mental disorders and/or addictions access medical treatment rather than place them in the criminal justice system due to illness related behaviors. It also promotes officer safety and the safety of the individual in crisis.

The CIT program provides the foundation necessary to promote community and statewide solutions to assist individuals with a mental illness and/or addictions. The CIT Model reduces both stigma and the need for further involvement with the criminal justice system. CIT provides a forum for effective problem solving regarding the interaction between the criminal justice and mental health care system and creates the context for sustainable change.

Research shows that communities that prescribe to the CIT Program model have higher success rates in resolving serious crisis situations.

Not only can CIT programs bring community leaders together, they can also help keep people with mental illness out of jail and in treatment and on the road to recovery. De-escalation programs, like CIT, reduce arrests of people with mental illness while simultaneously increasing the likelihood that individuals will receive much needed mental health services. CIT programs also:

- Give police officers more tools to do their job safely and effectively. Research shows
 that CIT is associated with improved officer attitude and knowledge about mental illness.
 In Memphis, for example, CIT resulted in an 80% reduction of officer injuries during
 mental health crisis calls.
- Keep law enforcement's focus on crime. Some communities have found that CIT has reduced the time officers spend responding to a mental health call. This puts officers back into the community more quickly.
- Produce cost savings. It is difficult to estimate exactly how much diversion programs can save communities; however, incarceration is costly compared to community-based treatment. For example, in Detroit, an inmate with mental illness in jail costs \$31,000 each year, while community-based mental health treatment costs only \$10,000 annually.

The HELP (Health, Efficiency, Long-term Partnerships) Honolulu Pilot project was created in order to improve the way that HPD officers interact with the at-risk homeless community members, while assisting area social service providers in their mission to offer housing, substance counseling, mental health referrals, and medical care. Through collaboration with service providers, the HELP Honolulu program conducts small weekly and large monthly joint outreach operations which to date have assisted over a hundred individuals into shelter. Currently, HELP Honolulu focuses primarily in the downtown area and is being expanded island-wide due to its success.

In April 2018, HPD converted unused office space in the Chinatown Police substation into a Joint Outreach Center. The Joint Outreach Center promotes the HELP Honolulu concepts in a physical location. HPD was able find community partners to provide basic medical services to the wrap around services that HELP Honolulu partnerships provide. Area emergency rooms report that up to 30% of the patients are homeless individuals receiving low level, non-emergency care. The Joint Outreach Center provides basic medical care to between 35-50 individuals a week who would otherwise be utilizing emergency rooms for care due to lack of coverage. The Joint Outreach Center has been successful in reducing emergency room visits, minimizing the spread of infectious disease, and decreasing the impact of uninsured medical cost to taxpayers.

The City Administration continues to work with Partners In Care (PIC) a coalition comprised of representatives of organizations from nonprofit homeless providers, government stakeholders, private businesses, community advocates, public housing agencies, hospitals, universities, affordable housing developers, law enforcement, and homeless and formerly homeless persons. Located on O'ahu, PIC is a planning, coordinating, and advocacy alliance that develops recommendations for programs and services to fill needs within O'ahu's Continuum of Care (CoC) for homeless persons. PIC assists in developing new programs, while working to preserve

or expand effective existing programs. As a member of Hawai'i's Statewide Continuum of Care, PIC works collaboratively with the rural counties CoC, Bridging the Gap.

The City Administration continues to partner with the State through the Hawai'i Department of Human Services, Benefit, Employment and Support Services Division - Homeless Programs Office (HPO) and the Hawai'i Interagency Council on Homelessness. Through working with the State, the City Administration has partnered on such projects as Hale Mauliola and Kahauiki Village.

The City Administration continues to work closely with the U.S. Department of Housing and Urban Development (HUD) – Office of Community Planning and Development, and administers approximately \$15 million annually through CDBG, HOME, ESG, and HOPWA programs to combat homelessness and serve the underprivileged and disabled.

The City Administration continues to works closely with Aloha United Way (AUW). AUW currently serves as the single repository of data of the Coordinated Entry System (CES). The new system allows agencies to serve the most vulnerable clients and to sort by region to facilitate the housing of families or persons from a given region and other criteria that seeks to ensure an appropriate match between the project and the client being placed. Such was the case in Wai'anae with the opening of Kauhale Kamaile, where only families from zip code 96792 with children in the Wai'anae school district were accepted for residency.

The City continues to partner with a multitude of nonprofit service providers including ALEA Bridge, AUW, Catholic Charities Hawai'i, Easter Seals Hawai'i, Gregory House Programs, Habitat for Humanity, The Institute for Human Services, Mental Health Kokua, Parents and Children Together, Waianae Coast Comprehensive Health Center and the U.S. Veterans Initiative to name a few.

City and County of Honolulu completed task task in process **Homeless Initiatives Timeline** PRIOR FY13 F715 FY16 **FY14** FY17 PROJECT **DETAILS Special Needs Housing** ARC Dev. Disabled Housing Special Needs Housing Portfolio consisting of youth and adult group Group Homes - youth homes, housing for developmentally disabled, men, women and Helemano Plantation youth shelters, adult day programs, and numerous ground leases for Shelters - transitional, youth affordable housing projects. Sierra Hale Vancouver House 2013 Action Plan - Housing First Adopted policy **Funded program** Increment I provider contracted Increment II provider contracted Increment III provider contracted Pauahi Hale **Pilot Housing First** Construct hygiene center Open hygiene center **Hale Mauliola Navigation Center Planning** Construction Occupancy Winston Hale Micro Units and Renovation Renovation Occupancy Piikoi 1506 Acquisition Renovation Occupancy

City and County of Honolulu Homeless Initiatives

completed task

task in process

PROJEC	T DETAILS	PRIOR	FY13	FY14	FY15	FY16	FY17	FY18		FY19		FY20		1771
									Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun
Kuwili S	itreet								=	3	13	_=	3	- 2
	Acquisition	1											 	
	Plan, design, environmental													
	Construction													
	Hygiene Center opening													
	Housing occupancy													
	Clinic opening													
Kauhale	 Kamaili													
	Acquisition					THE R								
	Plan, design													
	Construction						-	100						
	Occupancy													
Halona														
	Renovation													
	Occupancy													
Young S	treet 1902													
	Acquisition													
	Plan, design								578					
	Construction													
	Occupancy													
Kahauiki	i Village - Phase t & Phase tl													
	Plan, design													
	Construction							0000						
	Occupancy							1		676			9	
	Phase II Construction								-9					
	Phase II Occupancy													
Mobile H	lygiene Center (Revive and Refresh)													
	Funding, procurement											\dashv		
	Construction							9124						
		_												

Implementation

City and County of Honolulu Homeless Initiatives completed task

task in process

PROJEC1	DETAILS	PRIOR	FY13	FY14	FY15	FY16	FY17	FY18		FTTS		F7 20		FY21
									Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun
Beretani	a 1727								1	- 3		<u></u>	3	_ <u></u>
	Acquisition							-						
	Renovation													
	Occupancy													
Ena Road														
	Acquisition													
	Occupancy													
Gregory	House													
	Acquisition													
	Occupancy													
Na Lei Hu	lu Renovation													
	Lease renewal													
	Renovation													
	Occupancy													
Medicaid	Waiver (Dept Human Svcs)											-		
	Waiver application									1				
	Waiver approved by Medicare													
	Implementation													
Mobile N	avigation Centers							\dashv						
	Planning phase													
	Procurement													
	Implementation													
Crisis Inte	ervention Teams													
	Planning phase													
	Training & implementation	+										\Box		
Artspace								\dashv		_		\dashv		
	Planning phase						100	221						
	Construction													
	Occupancy													

City and County of Honolulu Homeless Initiatives Timeline

completed task

task in process

Timeline			TO USE	200.500		0								
PROJECT	DETAILS	PRIOR	FY13	FY14	FY15	FY16	FY17	FY18		FY19		F720		FY21
									Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun	Jul - Dec	Jan - Jun
Hale Ma	kana O Maili									1			-	<u> </u>
	Planning phase								320					
	Construction													
	Occupancy													
lwilei Str	eet													
	Acquisition													
111 - 128.00	Planning													
	Renovation													
	Occupancy													
Homeles	Service Contracts & Grants in Aid													
	Procurement					ALC:								
	implementation						811							
DOH Cris	is Beds - Support at Leg Session													
	Advocacy													
	Funding													
	Implementation													
DOH Det	ox Center											-		
	Advocacy													
	Funding					1								
	Implementation													
Transport	tation to Shelters									\dashv		\dashv		
	Ordinance 18-035 Enforceable													
	Issue RFP													
	Contract for services													
								_				_		

Capital Improvement Budget Capital Improvement Budget Capital Improvement Budget Cip Appropriation Community Development Block Grant (CDBG) Emergency Solutions Grants (ESG) FG Home Investment Partnerships (HOME) FG		TOWN CONTRACTOR OF THE PROPERTY OF THE PROPERT						
				Appropriation by Fiscal Year	by Fiscal Year			3 m. Star 18896
	ma Proj#	FY14	FY15	PY16	FY17	FY18	FY19	TOTAL
	25 PARK 17	Ord. 13.20	Ord 14-19	Ord. 15-26	Ord. 16-15	Ord. 17-33	Ord. 18-24	APPROPRIATIONS
	CD 2007076	76 40,585,154	6,916,341	6,863,281	8,838,413	6.248,670	3.125.640	72 577 499
	FG 1995207	760,815	635,084	676,821	086,609	086'609	622 785	3 915 465
	FG 2007077	7 4,671,325	3,875,524	3,382,895	1.656.651	3.617.141	1 220 589	18 474 175
r Persons with Aids (HOPWA)	FG 2000119	9 477,883	436,722	434,616	427.601	426.568	550.601	2 753 001
Housing Trust Fund (HTF)	FG 2018001	L				1.350.000	=20/200	1 350 000
Homeless Refuge (Puuhonua) Project	NS	300,000						300,000
Housing Partnership Program	AF 2013002	6,500,000	8,256,000		5.600.000			20 356 000
	ON.				200,000			200,000
Kakaako Affordable Housing for Artists Project	AF 2014003	1,101,000	1,101,000	5.000,000				7 200 000
Family Justice Center	AF 2013003		6,220,000					6 220,000
Affordable and Permanent Supportive Housing	AF		1,000,000					1 000 000
Homeless Relocation Initiative GI	1 2015002	12	32,000,000	32,000,000				64 000 000
Repairs and Renovations to City Housing Facilities	AF		200,000					200,000
	ĀĒ		4 000 000					200,000
trategic Development Program	AF 2016001	E		7.135.922		2000000	AD 843 A69	4,000,000
Community Revitalization Initiative GI	1 2017002	12			18,000,000	5.000.000	18,000,000	41 000 000
Oahu Preservation and Revitalization Initiative GI					10,000,000			10,000,000
Affordable Housing Preference in Transit Oriented Zones Program GI						50.000.000		20,000,000
Acquisition of Hilo Hattie Building	-						10,000,000	10,000,000
Homeless Prevention Initiative GI							4.000,000	4 000 000
Housing and Hygiene Center							2 000 000	2 000 000
Urban Honolulu Hygnene and Medical Triage Centers GI							5,000,000	5,000,000
Total Appropriations		54,396,177	64,940,671	55,493,535	45,632,645	72,252,359	85,363,084	378,078,471

	4		2		FY14	17 CIP I	FY14-17 CIP Encumbered Lapsed	d Lapsed		
Department of Community Services Capital Improvement Budget				Appropriation by Fiscal Year	by Fiscal Ye					
	F	Proj &	FYJA	FY15	PY16	FYI7	TOTAL	Expended/		
CIP Appropriation		C-003556	Ord. 13.20	Ord 14-19	Ord. 15-26	Ord. 16-15	APPROPRIATED	Encumbered	Lapsed	Comment
Community Development Block Grant (CDBG)	8	2007076	2007076 40,585,154	6,916,341	6,863,281	8,838,413	63,203,189	27,203,189	36,000,000	36,000,000 S36M in FY14 was projected Program Income that was not realized.
Emergency Solutions Grants (ESG)	5	1995207	760,815	635,084	676,821	086'609	2,682,700	2,682,700	,	Annual HUD Action Plan implemented as approved by the City Council.
Home investment Partnerships (HOME)	ম	7.007.002	4,671,325	3,875,524	3,382,895	1,656,651	13,586,395	13,586,395	*	Annual HUD Action Plan implemented as approved by the City Council.
Housing Opportunities for Persons with Aids (HOPWA)	ъ	2000119	477,883	436,722	434,616	427,601	1,776,822	1,776,822	3.5	Annual HUD Action Plan implemented as approved by the City Council.
Homeless Refuge (Puuhonua) Project	25		300,000				300,000		300,000	Lapse due to scope inconsistent with recommendations of interagency Council on Homelessness.
Housing Partnership Program	Ą	2013002	6,500,000	8,256,000		5,600,000	20,356,000	2,000,000	18,356,000	Lapse due to land owners refusing to accept the 50% AMI in perpetunty restriction. \$2M from BPY17 appropriation.
Housing Partnership Program	NS.					200,000	200,000	**	200,000	Lapse due to source of general fund cash for capital improvement budget that general uses special purpose funds or general obligation bonds.
Kakaako Affordable Housing for Artists Project	*	2014003	1,101,000	1,101,000	5,000,000		7,202,000	4,400,000	2,802,000	Lapse due to land owners refusing to accept the 50% AMI in perpetuity restriction. \$4.4M from BFV16 appropriation.
Family Justice Center	¥.	2013003		6,220,000			6,220,000	38	6,220,000	Lapse due to land owners refusing to accept the 50% AMI in perpetuity restriction.
Affordable and Permanent Supportive Housing	Ā			1,000,000			1,000,000	٠	1,000,000	Lapse due to land owners refusing to accept the SO% AMI in perpetuity restriction.
Homeless Relocation Initiative	ō	2015002		32,000,000 32	32,000,000		64,000,000	63,197,505	802,495	Lapse is 1% of total appropriation, PY1S @ \$31.9M and FY16 @ \$31.3M.
Repairs and Renovations to City Housing Facilities	4			200,000			200,000	16	200,000	Lapse due to other appropriation utilized to maintain City-owned properties.
Walkiki Housing First	끃			4,000,000			4,000,000	*	4,000,000	Lapse due to land owners refusing to accept the 50% AMI in perpetuity restriction.
Affordable Housing Strategic Development Program	귛	2016001			7,135,922		7,135,922	5,001,446	2,134,476	Lapse due to land owners refusing to accept the SO% AMI in perpetuity restriction. \$5,001,446 FY16 Kuwiii Street Renovations.
Community Revitalization Initiative	ō	2017002				18,000,000	18,000,000	2,000,000	16,000,000	Lapse due to fack of identification of sultable locations in other council districts. \$2M from PV17 appropriation.
Oaku Preservation and Revitalization Initiative	ō					10,000,000	10,000,000	,	10,000,000	Lapse due to Hilo Hattie owners unwilling to sell property.
Total Appropriations			54,396,177	54,396,177 64,940,671 55		A93,535 45,632,645	220,463,028	121,848,057	98,614,971	ASSESSMENT ASSESSMENT OF THE PROPERTY OF THE P

			FY14-17	FY14-17 CIP Encumbered Details	bered Deta	ils		
Department of Community Services Capital Improvement Budget						00		Clery Course II Dissels
CIP Appropriation	Fund	Proj.	Project Name	Encumbered			Project Scope and Target Providation	2
Community Development Block Grant (CDBG)	8	2007076	呈	27,203,189				X
Emergency Solutions Grants (ESG)	ភ	1995207		2,682,700				× × × × × ×
Home Investment Partnerships (HOME)	ম	2007077	HUD Action Plan	13,586,395				× × × × × × × × × ×
Housing Opportunities for Persons with Aids (HOP	ភិ	2000119		1,776,822				× × × × × × × × ×
					45,249,106	Subtotal		
			Hale Makana O Maili	2,000,000			50% AMI	
Housing Partnership Program	¥	2013002		Ш	2,000,000	Subtotal		
							Artist lofts @50% AMI, 12 units homeless	
Manager Affordable Housing for Artists Organia	¥	כטטאנטנ	Artspace	4,400,000	4 400 000		preference	XXX
Nakaaku Alibidade nousing for Artists Project	Ž.	2014003	Subrotai		4,400,000 Subtotal	Subtotal		
			Beretania Hale	7.382,216			50% AMI experiencing homelectures	^ ^ ^
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			Halona Road	1,200,410			Center/snener	X X X X X X X X X X
			Modular	936,187			SO% AMI experiencing homelessness	×
							Housing for homeless households w/	
			Kahauiki Viilage	3,918,000			children	×
			Kauhale Kamaile	6,353,087			50% AMI experiencing homelessness	E
							Hygiene center w/ housing and health care	
			Kunaili	14.791.816	•		services for persons experiencing)))
			Dukor	17 000 330			TOTAL PARTIES	< :
			Winston Hale	2.477.141			50% AMI experiencing homelessness	, × , × ,
				7			Rental units for homeless/at-risk singles	
			Young Street	5,719,755			and couples	×
			Family Justice Center	6,428,641			Domestic wolence wichms	× × × × × × × × × × × × × × × × × × ×
			Consultant and Misc. Fees	287,864				× × × × × × × × × × × × × × × × × × ×
Homeless Relocation Initiative	ច	2015002	Subtotal		63,197,505	Subtotal		
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Community Revitalization Initiative	ΰ	2017002	Subtotal		2,000,000 Subtotal	Subtotal		V V V V V V V V V V
							Hygiene center w/ housing and health care services for persons experiencing	
	•	1000	Kuwili Street	5,001,446			homelessness	XXXXXXXXX
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GP Appropriation	V.		Ord. 17-33	Ord. 18-24	TOTAL	HUD Action Plan	Kennthi St District Vi, VII	Young St District IV, V, VI	Citron St District IV, V, VI	Ena fld District IV, V	Mallel Rd District V1, VII	Pauahi Hale District V. Vt. Vil	Na Lei Hutu Ofstrict IV, V, VI	Balance Pending Encumbrance
Community Development Block Grant (CDBG)	8	2007002	6,248,670	3,125,640	9,374,310	9,374,310								,
Emergency Solutions Grants (ESG)	2	FG 1995207	086'609	622,785	1,232,765	1,232,765								
Home Investment Partnerships (HOME)	ន	FG 2007077	3,617,141	1,220,589	4,837,730	4,837,730								7
Housing Opportunities for Persons with Aids (HOPWA)	ភិ	FG 2000119	426,568	550,601	977,169	977,169								
Housing Trust Fund (HTF)	ਨ	2018001	1,350,000		1,350,000	1,350,000								٠
Affordable Housing Strategic Development Program	¥	2016001	AF 2016001 5,000,000 4	40,843,469	45,843,469							300.000	3.850.000	41 693 469
Community Revitalization Initiative	15	GI 2017002	2,000,000	18,000,000	23,000,000		5,000,000						ь.	18,000,000
Affordable Housing Preference in Transit Oriented Zones Pro	ত		50,000,000		20,000,000		73,268	1,433,151	4,183,408	733,719	1,970,000			41.606.454
Acquisition of Hilo Nattie Building	ō			000'000'0τ	10,000,000		-							10 000 000
Homeless Prevention Initiative	ច			4,000,000	4,000,000		4,000,000							
Housing and Hygiene Center	9			2,000,000	2,000,000									2,000,000
Urban Honolulu Hygiene and Medical Triage Centers	ō				000'000'5		15,000							4,985,000
Total Appropriation	100		72,252,359	85,363,084	157,615,443	17,771,974	9,088,268	9,088,268 1,433,151 4,183,408	4,183,408	733,719	733,719 1,970,000	300,000	3.850.000	-118.284.923

DEPARTMENT OF COMMUNITY SERVICES CITY AND COUNTY OF HONOLULU

925 DILL'INGHAM BOULEVARD. SUITE 200+HONOLULU. HAWAII 96817 PHONE: (808) 768-7762 • FAX. (808) 768-7792 www.honolulu.gov/dcs

KIRK CALDWELL MAYOR



November 30, 2018

PAMELA A. WITTY-OAKLAND DIRECTOR

> REBECCA J.I. SOON DEPUTY DIRECTOR

CITY COUNCIL CITY COUNCIL

The Honorable Carol Fukunaga, Chair and Members Committee on Public Works, Infrastructure and Sustainability Honolulu City Council 530 South King Street, Room 202 Honolulu, Hawaii 96813

Dear Chair Fukunaga and Councilmembers:

SUBJECT: Request for Additional Information on the Undated Homeless Action Plan

Thank you for your memo of November 15, 2018, requesting additional information on the Updated Homeless Action Plan.

Attached as Exhibit A are the replies to your request. If you have any questions, please contact me at 768-7760.

amela A. Witty-Oakia

Director

Attachment

APPROVED:

Róy K. Amerfiya, Ji Managing Qirector

DEPT. COM. 765

PWIS

Exhibit 2

- Cancellation of Solicitation No. RFP DCS-1 208909: The City administration cancelled Solicitation No. RFP-DCS-1 208900 (Kuwili Project) on November 8, 2018. The reason stated for the cancellation was that: "The City issued an Action Plan in May 2013 to address the public health and safety needs facing our communities and persons living with homelessness (the "Homeless Action Plan"). The latest update to the Homelessness Action Plan, issued in October 2018, is not reflected in the Solicitation."
 - a. When was RFP DCS-1 208909 first issued? Please identify the timeline for this RFP, from the date of its issuance to its cancellation.

6/13/18 Posted Request for Proposals (RFP)
6/20/18 Pre-proposal Meeting
7/23/18 Received Proposals
10/1/18 Discussions all week with Priority Listed Offerors
10/24/18 Received Best and Final Offers
11/08/18 Cancellation of the RFP

b. Please describe in detail the reasons for the cancellation. In what manner and areas was RFP DCS-1 208900 not reflective of the City's latest update to the Homeless Action Plan?

The original solicitation was crafted as a service contract and absent the recent updates to the Homeless Action Plan. Proposals received were more conducive to a long-term lease rather than an annual service contract. After further internal discussions it was determined that a long-term lease could be applied and solicitation permitted in Revised Ordinances of Honolulu 1990 (ROH) Chapter 28. Since the direction for the property has since changed to be in line with the updated Homeless Action Plan, soliciting under ROH Chapter 28 has been determined to be the more appropriate method.

RFP DCS-1 208900 broadly requested the provision of human services in support of persons experiencing homelessness as defined in ROH Section 28-3.5 wherein, "Human services" includes child care, health services, and social services. The cancellation was issued based on the need to better align with the City Administration's Action Plan Addressing Homelessness as transmitted to the Honolulu City Council on October 11, 2018 (Departmental Communication 650) that identified the need to address the health care of persons experiencing homeless, including both non-emergent clinical needs and mental health needs.

A revised RFP will be issued shortly to clearly incorporate both clinical health care and mental health care for persons experiencing homelessness.

c. How many RFPs for homeless services and solutions have been cancelled by your department since 2013?

As this Administration, in concert with the City Council, has initiated new programs and opportunities for persons experiencing homelessness, we have updated and revised methods to best serve the "person." At times it has required us to revisit and revise efforts, which the Administration believes is responsible and prudent as we invest taxpayer's funds to serve a special needs population of the City and County of Honolulu.

A cancellation and re-solicitation was implemented for the Mobile Hygiene Center, RFP-DCS-1088724. It was cancelled and re-solicited to allow for multiple options and greater flexibility in providing mobile hygiene services.

Regarding all prior cancellations, this data is not maintained.

- 2. Detailed Information on the updated Homeless Action Plan
 - a. Besides the updates on three programs (Medicaid waivers application, HPD Crisis Intervention Training Strategic Implementation Plan, and Mobile Navigation Centers) that were described at the PWIS meeting, please identify any other updates that address the "difficult-to-serve" chronic homeless populations, and provide detailed information on their implementation timetables.

As previously reported in the 2018 Updated Homeless Action Plan on page 6, "the City continues discussions with the State of Hawaii, Department of Health (DOH) and Honolulu Police Department (HPD) around collaboration opportunities for increasing services for individuals with co-occurring disorders, meaning those with both a mental health and substance use disorder." These discussions have evolved into partnerships related to the DOH Medicaid Waiver Application, HPD Crisis Intervention Training (CIT) and mobile navigation centers.

In addition, the Administration is collaborating with the State of Hawaii, Department of Health on substance abuse and mental health solutions. Details on each topic are provided below with the timetable for implementation provided in Exhibit 1.

• Medicaid Waiver Application – the Administration is collaborating with the State of Hawaii, Department of Human Services (DHS) to provide Housing First assistance to Medicaid-eligible chronically homeless individuals. The Medicaid Waiver will provide support for housing assistance as well as the supportive services, while the City provides the tenant-based rental assistance. The opportunity to leverage federal Medicaid funds for supportive services allows the City to expand the

capacity of the Housing First program without infusing additional City funds.

DHS is pending receipt of Medicaid's official approval with next steps identified as coordination between Medicaid providers, DHS and City team members.

The following excerpt from the Modern Healthcare website provides additional details of the DHS application.

"Hawaii Medicaid waiver seeks reimbursement for helping house the homeless!

Hawaii has asked the Centers for Medicare and Medicaid Services (CMS) to help it care for chronically homeless people more efficiently by addressing a major social determinant of health: housing. The state's waiver asks for federal reimbursement for Hawaii's efforts to help homeless Medicaid recipients find and maintain housing. Both states and providers are looking for new ways to address social issues that undermine patients' health and care plans. Hawaii wants to use federal Medicaid funds to appoint state employees to help people find housing and provide moving assistance to those beneficiaries, according to a pending waiver application now under CMS review. The state has one of the highest homeless populations in the country. Hawaii also wants to be reimbursed for providing tenant support services, such as conflict management training between enrollees and landlords. "We anticipate that by providing these services, we will not only reduce our health costs, but we will help reduce people suffering from chronic homelessness, which ultimately saves lives," said Judy Mohr Peterson, the state's Medicaid director. The waiver doesn't ask Medicaid to cover actual housing costs, which is prohibited by federal law."

• Honolulu Police Department (HPD) Crisis Intervention Team (CIT) and Strategic Implementation Plan – the HPD applied for and received a grant to provide CIT program support to officers. Due to the lack of mental health crisis services throughout the country, law enforcement officers are serving as first responders to most crises. The CIT program is an innovative, community-based approach to improve the outcomes of encounters.² Diversion programs like CIT reduce arrests of people with mental illness while simultaneously increasing the likelihood that individuals will receive mental health services.

¹ https://www.modernhealthcare.com/article/20170929/NEWS/170929867

https://www.nami.org/Get-involved/Crisis-Intervention-Team-(CIT)-Programs

CIT programs also:

- Give police officers more tools to do their job safely and
 effectively. Research shows that CIT is associated with improved
 officer attitude and knowledge about mental illness. In Memphis,
 for example, CIT resulted in an 80% reduction of officer
 injuries during mental health crisis calls.
- Keep law enforcement's focus on crime. Some communities
 have found that CIT has reduced the time officers spend
 responding to a mental health call. This puts officers back into the
 community more quickly.
- Produce cost savings. It's difficult to estimate exactly how much diversion programs can save communities. But incarceration is costly compared to community-based treatment. For example in Detroit an inmate with mental illness in jail costs \$31,000 a year, while community-based mental health treatment costs only \$10,000 a year.

The Mayor's Office of Housing along with the Director of the Department of Community Services serve as members of the CIT Advisory Committee to support with integration of other City programs and resources.

- Mobile Navigation Centers efforts to address the request to locate homeless solutions within each of the nine Council Districts includes consideration of mobile navigation centers utilizing inflatable workstations developed for mobile response uses. The inflatable station is easily transported, quickly assembled and provides flexibility and mobility to program delivery and outreach efforts for persons experiencing homelessness.
- Crisis Beds, Detoxification Center and Wet Shelters the
 Administration is collaborating with the State of Hawaii, Department of
 Health, specifically the Behavioral Health Administration, Alcohol and
 Drug Abuse Division and Adult Mental Health Division (AMHD) for
 guidance and direction on the best practices and opportunity for
 integration with the City's programs for persons experiencing
 homelessness. DOH, AMHD is also a participating member of the HPD
 CIT Advisory Committee.

The Administration is seeking opportunities to activate underutilized State fixed assets for conversion to crisis beds or detoxification (detox) programs. At this time several sites are under consideration, with the need for further due diligence and community engagement before selecting a site. State partners have indicated available funding of the crisis and/or detox program pending a final site selection.

 Please also provide a timetable, sites, and other implementation details for the City's plans for mobile navigation centers, including staffing and operational preparations.

Consistent with the Administration's overall strategy for addressing persons experiencing homeless, the HPD is currently conducting community engagement and introducing the concept of mobile navigation centers to City and State key partners and stakeholders including each Councilmember.

In concept, the mobile navigation centers will be located within different regions or neighborhoods as the City conducts outreach and enforcement of City ordinances. Each location will require a setup area with access to restrooms and showers. Case management will commence immediately to identify appropriate housing options. Planned for implementation in 2019, specific details regarding timeline, sites and implementation will be developed as part of the community outreach that the City engages in for all projects impacting the community.

The State of Hawaii has expressed an interest in funding the mobile navigation center program pending final discussions with HPD. The timetable for implementation is provided in Exhibit 1.

3. Point in Time Count Analysis

a. What has your agencies' analysis shown with respect to the population that comprises the current number of unsheltered individuals, as opposed to those who have been assisted in the past five years since 2013?

Oahu experienced a decline in 2018 compared with 2017 in the number of unsheltered persons in various subpopulations. For example: there were 851 chronically homeless unsheltered individuals in 2018, compared to 900 in 2017; there were 633 unsheltered adults with serious mental illness in 2018, compared to 698 in 2017. These were the first significant declines since 2013. There are year-to-year fluctuations in subpopulations, for example, with unsheltered veterans: 171 in 2014, 235 in 2017, and 195 in 2018.

The high-level analysis of the data indicates that Housing First is having a positive impact on the number of chronically homeless persons, as is the Mayor's Challenge on veteran homelessness. The Administration is aware that these populations, especially the unsheltered population, remain very high, underscoring the need to increase Housing First programming, and continuing the efforts in housing more veterans. In Fiscal Year (FY) 2018, for example, the City was able to permanently house 24% more veterans than FY 2017, having a direct impact on the number of homeless veterans. The high numbers of those experiencing, serious mental illness, for example, has led to

new programs as supported by the City Council, including Fiscal Year 2019's program funding for psychiatric outreach and assisted community treatment.

b. What conditions have resulted in such a large growth of unsheltered homeless individuals on Oahu? What factors impact the growth of unsheltered homeless, especially the exponential growth in Council Districts I and II?

As previously reported in the 2018 Updated Homeless Action Plan, unsheltered homelessness on Oahu declined in 2018, for the first time since 2012.

While there has not been a formal study concerning data on unsheltered homelessness here in Hawaii, several factors have been suggested for the increases in Council Districts I and II:

- the tolerance by some communities for unsheltered encampments, for example, the Waianae boat harbor encampment;
- the lack of strong community policing programs due to apparent lack of community support;
- community groups enabling unsheltered homelessness by feeding programs, for example, which lack a connection to professional homeless service providers;
- · inadequate activity in public parks and other areas; and,
- family and community members supporting members to stay in unsheltered settings (due to unresolved problems such as drug and mental health issues, for example).

It should be noted again that Honolulu has been chosen to be one of ten cities in HUD's new initiative on unsheltered homelessness. Working with technical assistance and in collaboration with other cities, Honolulu expects to make further progress in both understanding and addressing unsheltered homelessness.

4. Detailed Information on Treatment Services

a. Based on the growth in the number of unsheltered homeless individuals (as delineated in Exhibit A for 2013 and Exhibit D for 2018) and Department of Community Services' acknowledgment of the need for more crisis, detox, or stabilization beds for treatment of individuals who are service-resistant, have mental health or alcohol/drug addiction issues, and are violent or unable to cooperate, how many crisis, detox or stabilization beds are needed and how many will be established by city/state agencies or health care providers?

As previously reported, the City recognizes the State of Hawaii, Department of Health as the source of expertise for Behavioral Health needs and recommendations for best practices. This Administration will continue to foster partnerships with State agencies, support their funding requests from the State Legislature and integrate City housing resources with State social and health care services. Rather than seek City funding for crisis, detox or stabilization beds, the Administration will leverage existing resources with State resources to address the community needs.

Efforts to quantify the unmet need are documented by HPD estimates that on any given night, 12 to 20 individuals would benefit from a detox facility, and a significant subset of the same individuals would benefit from inpatient care to address serious mental illness as well as homelessness.

b. Please provide a timetable and locations on the establishment of these beds.

As outlined above, the City will engage in the delivery of health care services through the establishment of crisis, detox or stabilization beds in partnership with the DOH and/or health care providers. The Administration will continue ongoing efforts to leverage City housing resources with behavioral health expertise and funding.

- 5. Exhibit E (City and County of Honolulu FY15-FY18 Affordable Housing Acquisition, Development, and Renovation)
 - a. Please provide information on the types of homeless housing/services mix for these properties, particularly for properties identified as Art Space and Family Justice Center.

City & County of Honolulu FY15 - FY18 Affordable Housing Acquisition, Development and Renovation

	a sec	Source of	soophient and removation
Project	Amount	Funds*	Homeless Housing & Services
Artspace	\$ 4,400,000	AHF	84 units with 12 units having a preference for Housing First voucher clients; unit mix includes 30%, 50% and 60% AMI
Beretania Hale	\$ 7,382,216	GO Bond	23 units rented to previously homeless households; currently
Ena Road	\$ 7,000,000	COBG	33 units with 60% of units at 60% AMI or less; minimum of 20% of units for previously chronically homeless households
Family Justice Center	\$ 6,428,641	GO Bond	Facility managed by Office of the Prosecuting Attorney to provide housing for domestic violence survivors who would otherwise be houseless or return to an abusive home without this housing option
Gregory House	\$ 4,200,000	CDBG	11 beds for persons who are homeless or at risk of homelessness
Hale Makana O Maili	\$ 1,100,000 \$ 2,000,000	HTF AHF	52 units multi-family affordable rental units in Malli 96792
Hale Mauliofa Navigation Ctr	\$ 1,906,470	GO Bond	Modular units with capacity to house 104 homeless individuals and provide case management to support identifying resource needs and placement into permanent housing
Halona Road Modular	\$ 936,187	GO Bond	13 units rented to previously homeless households; currently 79 Individuals
Kahauiki Village	\$ 3,918,000	GO Bond	Phase I site work and 30 units for previously homeless familles; Phase II starting in 2019 will consist of 152 units for homeless families
Kauhale Kamaile	\$ 6,353,087	GO Bond	16 modular units of 1- and 2-bedrooms for previously homelass families from Walanae school district 96792; currently 62 persons
Kuwili	\$ 14,791,816	GO Bond	40 units of permanent supportive housing with option for up to 20 units to support health care program. Service rich facility includes hygiene center, health care, case management and
Piłkoi	\$ 5,001,446	AFH	supportive services
Winston Hale	\$ 12,996,328	GO Bond	38 units rented to previously homeless households; currently 90 Individuals
	\$ 2,477,141	GO Bond	6 new micro units for persons who are homeless or at-risk of homelessness; and 29 unit rehabilitation of existing rental units
Young Street (acquisition)	\$ 5,719,755	GO Bond	30 studios under construction for previously homeless households
Professional Consultant Fees	\$ 287,864	GO Band	Architecture, engineering, construction management, environmental engineering, and appraisals for projects.

\$86,898,951

* Source of Funds Updated 11/29/2018

AHF - Affordable Housing Fund

CDBG - Community Development Block Grant (HUD)

GO Bond - General Obligation Bond HTF - Housing Trust Fund (HUD)

Ola Ka 'Ilima Artspace Lofts in Kaka'ako consist of 84 live work units at a construction cost of \$53 million. The project budget includes \$4.4 million of City Affordable Housing Funds that require tenants to include households at 50% of the Area Median Income (AMI) level in perpetuity.³ The developer agreed to set aside twelve units with a preference for Housing First voucher holders, and accepted Federal HOME funds that require households at the 50% AMI level. Overall, units will serve 30%, 50% and 60% AMI.

Family Justice Center is a project of the Office of Prosecuting Attorney (PAT) purchased in 2015 to support domestic violence victims seeking refuge and housing. Most of the individuals would be houseless or return to an abusive home without this housing option.

b. Please provide plans, funding source and amount, and other details on the City's plan to renovate the Young Street property, a former business center with glass walls, into housing units.

The City acquired the Young Street property in November 2017 at a cost of \$6.3 million. Planning, design and permitting are complete with Ralph S. Inouye, Ltd. awarded the construction contract on November 19, 2018. Renovations are estimated at \$5 million and expected to be complete in fall of 2019. The scope of renovation includes interior build out of 30 studio rental units, laundry facility and management office. Some glass walls will be replaced with jalousie windows for ventilation.

- 6. Ordinance 16-15 (FY17 Capital Budget Expenditures Related to Affordable Housing and Homelessness)
 - a. Please explain the lapsing of funds for the Community Revitalization Initiative, Housing Partnership Program, and Oahu Preservation and Revitalization Initiative.

Community Revitalization Initiative

Provision for land acquisition, lease, development and/or renovation of facilities for urban rest stops, navigation centers, workforce/affordable housing, and other community-focused projects initiated by community stakeholders in partnership with state housing development agencies or qualified nonprofits, provided that no more than \$2 million may be expended in any one council district.

Two million dollars were encumbered for a portion of the acquisition cost of the 806/818 Iwilei Street parcel located in Council District VI. The remaining balance of \$16 million was lapsed due to the lack of identification of suitable locations in other Council Districts.

³ Ola Ka 'tlima Artspace Lofts accepted the Affordable Housing Funds prior to the Charter Amendment that revised the requirement to 60% AMI for 60 years.

Oahu Preservation Revitalization Initiative

Provision of funds for the acquisition of land and other miscellaneous costs relating, but not limited, to TMKs 1-2-009:011 and 1-2-009:098 (portions) as detailed in Resolution 16-48, CD1, FD1; TMK 1-5-6-002:048 as detailed in Resolution 16-82; and TMKs 1-2-002:113 and 1-2-002:114.

Efforts were made to negotiate with the owners of the two Dillingham Boulevard parcels but owners were not interested in selling the property.

b. Please report on the amount remaining in the Affordable Housing Fund (AHF) and plans to use the moneys in the AHF for homeless housing solutions.

Historically, the Affordable Housing Fund (AHF) included a requirement for all funded projects to maintain affordability levels in perpetuity. This led to a low usage of the fund by developers and an amendment to the City Charter through the 2016 General Election to decrease the affordability period to 60 years. This has made the AHF much more able to be paired with other subsidies, as envisioned, to support the development of affordable housing projects. The first appropriation unencumbered by the perpetuity restriction was FY18 and already 83% of the appropriation is encumbered and contracted.

Prior year lapses were carried forward in FY19 providing for a total appropriation in the amount of \$40 million. A strategic plan is in draft form to establish long-term priorities for the fund as well as identify opportunities to leverage the City fund with other federal or state dollars for a larger impact. The Administration anticipates a finalized strategic plan and implementation in early 2019 with some priority for units that support persons experiencing homelessness.

⁴ https://www.honolulu.gov/rep/site/clk/clk_docs/2016_Charter_Amendments_Brochure-FINAL.pdf

- 7. Exhibit F (Unmet Need for Affordable Housing Dwelling Units: Two-Year Planned Capacity Compared to # Unsheltered Homeless Persons on Regional Basis)
 - a. Please describe how each of the properties listed in Exhibit F will meet the needs of the unsheltered individuals identified in the PIT count in Exhibit D.

See response (b) below

b. How will those properties that include for-sale units provide for the unmet needs of unsheltered individuals?

While the Administration has and will continue to emphasize rental housing, we recognize that home ownership is part of the solution in addressing Honolulu's overall housing need. Our new inclusionary zoning requirements take advantage of the opportunities that private development provides by requiring that their projects include affordable housing. Our affordable housing incentives also reward developers for including affordable housing in their plans. Without these private developments our ability to increase supply would be hampered. Home ownership is supported by various federal programs, seen as a way to encourage more community stability and increase family financial resiliency. The State Department of Housing and Urban Development (HUD), for example, has HUD-approved housing counseling agencies throughout the country, including Hawaii. Home ownership is seen as another rung on the housing ladder, as families "progress" up the ladder, making room on the lower rungs for those at lower incomes. Our policy approach is to take advantage of every opportunity to increase affordable housing for our residents.

8. Memorandum of Understanding (MOU) between City administration and State administration for homeless services and housing: Please provide a copy of the MOU between the City and the State for a portion of the \$30 million that the State Legislature appropriated for the Ohana Zone Pilot Program in Act 209, SLH 2018 (SB 2401 SD2, HDI CD1). What will it accomplish?

The Administrations of the City and the State have worked together to coordinate the various aspects of services and housing provided to households experiencing homelessness. After Act 209 was approved, the Administrations began discussions on how to ensure funding is utilized efficiently and effectively to accomplish shared goals. The partnership will seek to fund the supportive services portion of approximately 60 of the City's Housing First vouchers for chronically homeless individuals and families experiencing homelessness within O'ahu. We anticipate a draft MOU by the end of 2018 with plans to implement in 2019.

9. Law Enforcement:

a. What are the roles and functions of law enforcement by the Honolulu Police Department and the Department of the Prosecuting Attorney?

In order to implement both Bills 51 and 52, both HPD and the Department of the Prosecuting Attorney (PAT) have important roles, as they do in the enforcement of all applicable laws. We have and will continue to work with them in any required enforcement action.

HPD is a critical partner in the Homeless Action Plan and has been an important driver of a number of critical programs providing both services and housing to persons experiencing homelessness.

b. Is the City prepared to arrest and prosecute those individuals who may not have mental health issues but continually refuse services and housing assistance, and flaunt the law?

Yes we are.

c. Has the Department of Prosecuting Attorney been consulted or otherwise involved in the prosecution end of the City's law enforcement plan?

We have had initial conversations with PAT, and will continue with that process once we are able to implement Bills 51 and 52. Our primary focus has been on strengthening our capacity to assist those experiencing unsheltered homelessness through improvements in outreach, timely identification of shelter capacity, and transportation.

10. Transportation Services

a. Please describe the Administration's plan to transport unsheltered persons who agree to go to a shelter with available spaces.

The Department of Community Services will issue a Request for Proposals for an independent contractor to offer transportation services to shelter in alignment with the enforcement of Ordinance 18-035 Illegal Lodging.

b. Is funding available? If so, what is the source? What assurances are there that chronic homeless unsheltered individuals will not be transported over long distances between various council districts? What happens to their pets or belongings?

The funding and source was provided in the City Administration's 2018 Update Homeless Action Plan as transmitted to the Honolulu City Council on October 11, 2018 (Departmental Communication 650). Specifically, page 45 reported that, "Funds to support the contemplated transportation contract are estimated at \$250,000 and are already included within the approved DCS Community Based Development Division Operating Budget for Fiscal Year

2018-2019, which allocates \$9.3 million of General Funds for current expenses to contract with providers to address homelessness programs, including tenant-based rental assistance, case management, navigation center, hygiene center, landlord engagement and outreach navigation."

Outreach teams offer persons seeking shelter choices based on available shelter vacancy information and criteria, such whether pets are allowed. Reasonable belongings are also transported. Best practices and the fundamental rights as citizens of the United States of America, provides individuals with freedom to choose where to reside, accordingly, this Administration will deliver person-centered program and unable to guarantee that chronically homeless persons will only be transported within a given Council District.

EXHIBIT 1

City and County of Honolulu Homeless Initiatives Timeline		completed task								task in process						
PROJE	CT DETAILS	RIOR	FY13	FY14	FYLS	FY16	FY17	FY18		FY19		926		127		
									ul - Dec	lan - Jun	M-Dec	lan - Jun	ul - Dec	an - Jun		
Special	Needs Housing								-5		- 5		=	7 3		
	ARC			L						1		1)		
	Dev. Disabled Housing			_		_										
	Group Homes - youth	Special Needs Housing Portfolio consisting of youth and adult gro- homes, housing for developmentally disabled, men, women an														
	Helemano Plantation															
	Shelters - transitional, youth	You	th she	iters,								ound	lease	s for		
	Sierra Hale	1			;	Bfford	labte I	rousi	ng pro	ojects	•					
	Vancouver House	1														
0.5																
2013 A	ction Plan - Housing First													1		
	Adopted policy										****					
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EXHIBIT 1

City and County of Honolulu Homeless Initiatives		completed task							task in process						
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EXHIBIT 1

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EXHIBIT 1

City and County of Honolulu Homeless Initiatives Timeline		completed task							task in process					
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CITY AND COUNTY OF HONOLULU
530 SOUTH KING STREET, ROOM 202
HONOLULU, HAWAII 96813-3065
TELEPHONE: (808) 768-5010 • FAX. (808) 768-5011

CAROL FUKUNAGA

HONOLULU CITY COUNCIL, DISTRICT 6
PHONE: 768-5006 FAX: 768-1199
EMAIL: cafukunaga@honolulu.gov

November 15, 2018

MEMORANDUM

TO:

Ms. Pamela Witty-Oakland, Director

Department of Community Services (DCS)

Mr. Marc Alexander, Executive Director Mayor's Office of Housing (HOU)

FROM:

Councilmember Carol Fukunag Anair

Public Works, Infrastructure and Sustainability (PWIS) Committee

RE:

Request for Additional Information on the Updated Homeless Action Plan

Dear Director Witty-Oakland and Executive Director Alexander.

In addition to the requests for information contained in Committee Report 374, please respond to the following questions and issues raised during the November 5th PWIS meeting, along with other inquiries based on recent City actions, as part of the requested items by December 1, 2018:

Cancellation of Solicitation No. RFP DCS-1208909:
 The City administration cancelled Solicitation No. RFP-DCS-1208900 (Kuwili Project) on November 8, 2018. The reason stated for the cancellation was that:

"The City issued an Action Plan in May 2013 to address the public health and safety needs facing our communities and persons living with homelessness (the "Homeless Action Plan"). The latest update to the Homelessness Action Plan, issued in October 2018, is not reflected in the Solicitation."

- a. When was RFP DCS-1208909 first issued? Please identify the timeline for this RFP, from the date of its issuance to its cancellation.
- b. Please describe in detail the reasons for the cancellation. In what manner and areas was RFP DCS-1208900 not reflective of the City's latest update to the Homeless Action Plan?
- c. How many RFPs for homeless services and solutions have been cancelled by your departments since 2013?

2. Detailed Information on the updated Homeless Action Plan

- a. Besides the updates on three programs (Medicaid waivers application, HPD Crisis Intervention Training Strategic Implementation Plan, and Mobile Navigation Centers) that were described at the PWIS meeting, please identify any other updates that address the "difficult-to-serve" chronic homeless populations, and provide detailed information on their implementation timetables.
- Please also provide a timetable, sites, and other implementation details for the City's plans for mobile Navigation Centers, including staffing and operational preparations.

3. Point in Time Count Analysis

- a. What has your agencies' analysis shown with respect to the population that comprises the current number of unsheltered individuals, as opposed to those who have been assisted in the past five years since 2013?
- b. What conditions have resulted in such a large growth of unsheltered homeless individuals on Oahu? What factors impact the growth of unsheltered homeless, especially the exponential growth in Council Districts 1 and 2?

4. Detailed Information on Treatment Services

- a. Based on the growth in the number of unsheltered homeless individuals (as delineated in Exhibit A for 2013 and Exhibit D for 2018) and Department of Community Services' acknowledgment of the need for more crisis, detox, or stabilization beds for treatment of individuals who are service-resistant, have mental health or alcohol/drug addiction issues, and are violent or unable to cooperate, how many crisis, detox or stabilization beds are needed and how many will be established by city/state agencies or health care providers?
- b. Please provide a timetable and locations on the establishment of these beds.
- 5. Exhibit E (City and County of Honolulu FY15-FY18 Affordable Housing Acquisition, Development, and Renovation)
 - Please provide information on the types of homeless housing/services mix for these properties, particularly for properties identified as Art Space and Family Justice Center.
 - b. Please provide plans, funding source and amount, and other details on the City's plan to renovate the Young Street property, a former business center with glass walls, into housing units.
- 6. Ordinance 16-15 (FY 17 Capital Budget Expenditures Related to Affordable Housing and Homelessness)
 - a. Please explain the lapsing of funds for the Community Revitalization Initiative, Housing Partnership Program, and Oahu Preservation and Revitalization Initiative.
 - b. Please report on the amount remaining in the Affordable Housing Fund (AHF) and plans to use the moneys in the AHF for homeless housing solutions.
- 7. Exhibit F (Unmet Need for Affordable Housing Dwelling Units: Two-Year Planned Capacity Compared to # Unsheltered Homeless Persons on Regional Basis)

- Please describe how each of the properties listed in Exhibit F will meet the needs of the unsheltered individuals identified in the PIT count in Exhibit D.
- b. How will those properties that include for-sale units provide for the unmet needs of unsheltered individuals?
- 8. Memorandum of Understanding (MOU) between City administration and State administration for homeless services and housing: Please provide a copy of the MOU between the City and the State for a portion of the \$30 million that the State Legislature appropriated for the Ohana Zone Pilot Program in Act 209, SLH 2018 (SB 2401 SD2, HD1 CD1). What will it accomplish?

9. Law Enforcement:

- a. What are the roles and functions of law enforcement by the Honolulu Police Department and the Department of the Prosecuting Attorney?
- b. Is the City prepared to arrest and prosecute those individuals who may not have mental health issues but continually refuse services and housing assistance, and flaunt the law?
- c. Has the Department of Prosecuting Attorney been consulted or otherwise involved in the prosecution end of the City's law enforcement plan?

10. Transportation Services

- a. Please describe the Administration's plan to transport unsheltered persons who agree to go to a shelter with available spaces.
- b. Is funding available? If so, what is the source? What assurances are there that chronic homeless unsheltered individuals will not be transported over long distances between various council districts? What happens to their pets or belongings?

Please contact Linda Luli Nakasone Oamilda (768-5091 or <u>loamilda@honolulu.gov</u>) or Doris Lam (768-5074 or <u>dlam1@honolulu.gov</u>) of my staff if you have additional questions or require further information.

CITY COUNCIL CITY AND COUNTY OF HONOLULU HONOLULU, HAWAII CERTIFICATE

RESOLUTION 18-280, CD1

Introduced:

11/28/18

By:

CAROL FUKUNAGA

Committee:

PUBLIC WORKS, INFRASTRUCTURE AND SUSTAINABILITY

Title:

RESOLUTION APPROVING THE REVISED 2018 UPDATE TO THE CITY AND COUNTY OF HONOLULU'S HOMELESS

ACTION PLAN FOR ALL COUNCIL DISTRICTS.

Voting Legend: * = Aye w/Reservations

0 0		
12/04/18	SPECIAL PUBLIC WORKS, INFRASTRUCTURE AND SUSTAINABILITY	CR-417 – RESOLUTION REPORTED OUT OF COMMITTEE FOR ADOPTION AS AMENDED IN CD1 FORM.
12/05/18	COUNCIL	CR-417 ADDED TO THE AGENDA.
		8 AYES: ELEFANTE, FUKUNAGA, KOBAYASHI, MANAHAN, MARTIN, MENOR, OZAWA, PINE.
		1 ABSENT: ANDERSON.
		CR-417 AND RESOLUTION 18-280, CD1 AS AMENDED WERE ADOPTED.
		8 AYES: ELEFANTE*, FUKUNAGA, KOBAYASHI, MANAHAN, MARTIN, MENOR*, OZAWA, PINE.
		1 ABSENT: ANDERSON.

I hereby certify that the above is a true record of action by the Council of the City and Council of Honolulu on this RESOLUTIO

GLENT. TAKAHASHI,

HASHI, CITY CLERK

ERNEST Y. MARTIN, CHAIR AND PRESIDING OFFICER